

# Supply Chain & Procurement Policy



Colas Limited is an intelligent service provider for the design, building and maintenance of transport infrastructure. We are committed to managing the quality of products and services provided to clients and to implement a process of continual improvement. We demonstrate our commitment to go further by maintaining strong relationships with our customers to deliver best practice and value at all times. We are committed to sustainable approaches to procurement to deliver benefits for our customers and communities. We expect our supply chain to work to our standards and corporate policies. We commit to and require our supply chain to use responsibly sourced materials and services.

## Working with supply chain

Colas are committed to removing duplication and use recognised industry standards to assess and evaluate our supply chain. This ensures that our supply chain has the capability, capacity and commitment which aligns to our and our client's values, culture and ethical standards.

In return we will:

- Develop and invest in long term incentivised relationships.
- Use well defined processes and procedures.
- Be open and honest, building and developing relationships based upon mutual trust.
- Monitor performance and offer a supportive framework with a 360 degree, 2 way performance framework.
- Realise reciprocal trading opportunities with our partners.

## Cultural alignment

We integrate our supply chain into our business at the earliest opportunity and share best practice to provide a seamless service to our customers. Through this collaborative approach to problem solving and risk avoidance we jointly develop innovative and intelligent solutions for our customers and continually look to develop and improve our business.

## Social responsibility

As a responsible organisation we are committed to working with local businesses, enterprises and communities. We aim to invest in the local economy and leave a lasting legacy in the areas in which we operate. We are committed to ensuring all products and services are sourced in an ethical, legal and transparent way.

## Procurement

We continually review international, national and regional frameworks for key services and commodities to ensure we optimise value from our consolidated spend to the benefit of our customers.

We are committed to understanding and continually reviewing the cost of the commodities and services we use through their whole life.

Chief Executive Officer

A handwritten signature in black ink, appearing to read "C. Fergusson".

C. Fergusson  
Sept. 2018